

**AASHTO ANNUAL MEETING
Biloxi, Mississippi**

WASHTO - REGION 4 MEETING

November 1, 2010
7:00 a.m. – 8:30 a.m.
Azalea D

Meeting Minutes

Meeting called to order at 7:05 a.m.

The WASHTO Region 4 Meeting was held on November 1, 2010 at the Beau Rivage Hotel, Room Azalea D, in Biloxi, Mississippi in conjunction with the AASHTO Annual Meeting.

The following members were present – Frank Richards – Alaska, John Halikowski – Arizona, Malcolm Dougherty – California, Russ George – Colorado, Brian Ness – Idaho, Jim Lynch – Montana, Susan Martinovich – Nevada, Frank Guzman – New Mexico, Francis Ziegler – North Dakota, Gary Ridley – Oklahoma, Matt Garrett – Oregon, Darin Bergquist – South Dakota, Amadeo Saenz – Texas, John Njord – Utah, Paula Hammond – Washington and Chuck McMillan – Alberta.

Welcome and Introductions

Amadeo Saenz welcomed everyone to the WASHTO Regional meeting and asked everyone to introduce themselves. (Sign in Sheet - Attachment No. 1)

Approval of Minutes

WASHTO Secretary-Treasurer, Steven Simmons presented the minutes from the WASHTO Board of Directors Meeting held on July 13, 2010 in Bismarck, North Dakota. A motion to accept the minutes as presented was made by John Njord - Utah and seconded by Gary Ridley – Oklahoma. Motion passed unanimously.

Treasurer's Report - Steve Simmons

WASHTO Secretary-Treasurer, Steve Simmons presented the Treasurer's Report. The report reflects the Fiscal Year End of Year status of the WASHTO Account. The account began the year with a balance of \$69,368.46 and ended the year with a balance of \$155,680.89. Simmons noted that only seven states had requested reimbursement for travel to the Bismarck meeting and that the states could still request this reimbursement. Simmons also noted that Nevada had requested \$2,797.26 to complete their Annual Quality Award. However, Nevada encountered problems with being able to deposit the check in the State Treasury and then be unable to write checks. Nevada has returned the check to WASHTO and requested that the Treasurer write checks directly to the

suppliers to cover the expenses. Even though the checks will be written after FY 2010, the expenses will be reflected as Nevada's 2010 Quality Award. A motion to accept the Treasurer's Report was made by Susan Martinovich - Nevada and seconded by Darin Bergquist – South Dakota. Motion passed unanimously. (Treasurer's Report – Attachment No. 2)

Secretary-Treasurer Simmons also advised the board of current IRS ruling regarding non-profit organizations that had not filed a return in the last three years. WASHTO filed the Fiscal Year 2009 returns along with a letter requesting clarification on WASHTO's filing requirements. We are waiting on a response to this letter. (IRS Letter – Attachment No. 3)

WASHTO Vice President Francis Ziegler reported that the WASHTO Annual Meeting in Bismarck, North Dakota was a great success. North Dakota is closing out the books and only has one remaining item to pay before sending the final check to WASHTO. Mr. Ziegler reported that it is expected to send a check for approximately \$170,282 to WASHTO as surplus from the Annual Meeting. The Board responded that North Dakota did an outstanding job hosting the meeting and is to be commended for their hard work. (Letter from Ziegler to Saenz – Attachment No. 4)

Committee Appointments

President Saenz reported that the WASHTO Business Committees have been filled. Amadeo thanked John Halikowski, Russ George and Darin Bergquist for volunteering for the vacant positions on the Business Committees. Attachment No. 5 reflects the current Business Committee assignments.

President Saenz also reported that most of the States have submitted the names of individuals to represent them on the WASHTO Standing Committees. The meeting material contained a spreadsheet that reflected the States that have provided their members (Attachment No. 6). Those States that are highlighted in yellow have provided or confirmed their representation information.

Discussion Items

Reauthorization – WASHTO had a separate meeting regarding the Reauthorization discussion on Sunday, October 31, 2010. There was no further discussion at this meeting.

AASHTO Finance Subcommittees – President Saenz referred to an email received from AASHTO requesting WASHTO Appointments to two new AASHTO Subcommittees. (Attachment No. 7) President Saenz stated that WASHTO needed to review all of the WASHTO Appointments to the various AASHTO Committees. President Saenz will prepare a letter to John Horsley requesting the committees that WASHTO has specific appointments. Once AASHTO responds to this request, President Saenz requested the

Nominating Committee to review the appointments and make recommendations for the WASHTO appointments.

AASHTO Resolutions

Resolution on Performance Measures – A spirited discussion ensued discussing the pros and cons of Performance Measures. Some of the discussion suggested that Performance Measures on the National level should be modeled after the State Safety Plan. It was very clear that WASHTO States emphatically believe that Performance measures should not be used to determine funding distribution.

MUTCD Resolution Discussion – Brief discussion was held on this resolution regarding the FHWA adoption of and interpretation of the National MUTCD. The Standing Committee on Highways combined two resolutions regarding this matter. Vice President Ziegler – North Dakota made a motion to support the SCOH Resolution and was seconded by John Cox - Wyoming. The motion passed unanimously.

WASHTO Spring Meeting – President Saenz recommended that WASHTO continue to combine its Spring CEO Meeting with the AASHTO Spring Meeting. This year the meeting will be held in Las Vegas during the first week of May. President Saenz stated that he will coordinate with AASHTO and that we will try to meet the day before the AASHTO Meeting starts.

WASHTO 2011 Oklahoma City, Oklahoma – Gary Ridley – Oklahoma advised that the WASHTO 2011 Annual Meeting will be held in Oklahoma City at the Scirvin Hotel. The dates of the meeting will be July 17 – 21, 2011. Mr. Ridley advised that the first day of the Annual Meeting, WASHTO members are encouraged to wear their State DOT shirts and that the second day of the meeting, attendees are encouraged to wear their college colors.

Old Business

- Letter to Victor Mendez regarding MUTCD – This item was handled by the Board of Directors under the MUTCD Resolution
- Update from Del McOmie on MUTCD from AASHTO's Highway Subcommittee on Traffic Engineering – This item was handled by the Board of Directors under the MUTCD Resolution.

New Business

- Resolution on FHWA MUTCD Interpretation Engineering – This item was handled by the Board of Directors under the MUTCD Resolution
- Jim Lynch invited participation in the WASHTO Highway Transport Standing Committee.

There being no further business to come before the Board of Directions, a motion to adjourn was made by John Njord – Utah and seconded by Gary Ridley – Oklahoma. The motion passed unanimously and the meeting adjourned at 8:22.

WASH TO Business Meeting

Nov 1, 2010

<u>NAME</u>	<u>AGENCY</u>
Floyd Roehrich	AZ DOT
Mickey Forestl	Colorado DOT
STEVE VAUGHAN	Pire Pass
Melissa Meyer	TXDOT
Gary Evans	Oklahoma DOT
FRANK GUZMAN	NIIDOT
John Hasse II	Carve Group / WADOT
John DeVerno	Counsel to DOTs of IDMTNDSPWY
Lynn Zanto	Montana Dept of Trans.
John Davis	Wyoming DOT
Linda Hull	Utah DOT
Chuck McMillan	Alberta Transportation
Heidi Bimmerle	Colorado DOT
CHARLES MEYER	COLORADO DOT
Pam Hutton	Colo DOT
TIM GATZ	OKLAHOMA DOT
CARLOS LOPEZ	TEXAS DOT
Jennifer Toth	AZ DOT
AHMAD JABER	UDOT
Carlos Braceras	UDOT
Kent Cooper	NDOT
NORM FINDGREN	INR Road Dynamics (IRO)
D. John Blackler	MDT
STEVE OLSON	AASHTO
Russ George	CDOT

WASHTO BUSINESS MTG

NOV. 1, 2010

NAME	AGENCY
SUSAN MARTINOVICH	NEVADA DOT
John Cox	WYOMING DOT
DAN BERGQUIST	SPDOT
GARY RIDLEY	OKLA. D.O.T.
Frank Richards	Alaska DOT+PF
Tamara Heas	New Mexico DOT
JIM LYACH	MONTANA
STEVE SIMMONS	TX DOT
ARMANDO SAENZ	Tx DOT
Francis G. Ziegler	NDDOT
John Njord	UTAH DOT
Paula Hammond	WSDOT
MALCOLM DOUGHERTY	CALTRANS
RICK LAND	CALTRANS
BRIAN W. NESS	IDAH TRANS. DEPT.
MATT GARRETT	OR. DOT
John Halikowski	AZ. DOT

WASHTO Treasurer's Report
Fiscal Year 2010 Year End Report
 October 1, 2009 through September 30, 2010

BEGINNING BALANCE (10/01/2009) **\$69,368.46**

INFLOWS

Interest Inc		13.72
2009 Annual Meeting - Washington		
Seed Money Return		60,000.00
Surplus Revenue		76,510.52
2010 Annual Meeting - North Dakota		
Seed Money Return		30,000.00
Surplus Revenue		
2009 CEO Meeting Income		300.00
WASHTO Dues		
CY 2010 Dues (AL, AZ, CA, CO, HI, ID, MT, NE, NV, NM, ND, OK, OR, SD, TX, UT, WA, WY)		
(FHWA, Forest Service, Bureau of Land Mgmt)		
(Alberta, BC, Manitoba, Saskatchewan, Navaho Nation)		<u>4,200.00</u>

TOTAL INFLOWS **171,024.24**

OUTFLOWS

Bank Charge		
Annual Access Fee		275.00
Checks		0.00
Business Expenses (Quicken Program and Checks)		0.00
2010 Annual Meeting Supplement		13,719.88
(AL, AZ, CA, CO, HI, ID, MT, NE, NV, NM, ND, OK, OR, SD, TX, UT, WA, WY)		
Annual Meeting Seed Money (2011 Oklahoma)		30,000.00
Employee Memorial		
CY 2010 Memorials (Texas)		400.00
Hewes Award		4,052.11
Miscellaneous		72.08
Quality Awards		
FY 2009 Quality Awards		3,000.00
South Dakota Quality Award	3,000.00	
FY 2010 Quality Awards		33,192.74
Hawaii Quality Award	3,000.00	
Nebraska Quality Award	3,000.00	
** Nevada Quality Award	202.74	
New Mexico Quality Award	3,000.00	
North Dakota Quality Award	3,000.00	
Oklahoma Quality Award	3,000.00	
Oregon Quality Award	3,000.00	
South Dakota Quality Award	3,000.00	
Texas Quality Award	3,000.00	
Utah Quality Award	2,990.00	
Washington State Quality Award	3,000.00	
Wyoming Quality Award	3,000.00	

TOTAL OUTFLOWS **84,711.81**

NET CHANGE **86,312.43**

ENDING BALANCE (11/12/2010) **\$155,680.89**

RECEIVABLES

Oklahoma DOT Seed Money for 2011 WASHTO Annual Meeting (Check No. 1131 Dated July 26, 2010) (Approved at July 13, 2010 WASHTO Annual Meeting in Bismarck, ND)		30,000.00
TOTAL RECEIVABLES		<u>\$30,000.00</u>

** Nevada returned previously issued Quality Award check no. 1175 for \$2,797.26 due to inability to deposit check into State Treasury and then process any payments on this deposit. Nevada has asked that checks be written directly to suppliers.

Cash Flow

10/1/2009 through 9/30/2010

Attachment No. 2

10/26/2010

Page 1

Category Description	10/1/2009- 9/30/2010
INFLOWS	
2009 Annual Meeting - Washington	
Seed Money Return	60,000.00
Surplus Revenue	76,510.52
TOTAL 2009 Annual Meeting - Washington	136,510.52
2010 Annual Meeting - North Dakota	
Seed Money Return	30,000.00
TOTAL 2010 Annual Meeting - North Dakota	30,000.00
CEO Meeting Income	
2009 California CEO Meeting	300.00
TOTAL CEO Meeting Income	300.00
Interest Inc	13.72
WASHTO Dues	
2010 Dues	
Alaska Dues	200.00
Alberta Canada Dues	100.00
Arizona Dues	200.00
British Columbia Dues	100.00
California Dues	200.00
Colorado Dues	200.00
FHWA Dues	200.00
Hawaii Dues	200.00
Idaho Dues	200.00
Manitoba Canada Dues	100.00
Montana Dues	200.00
Navaho Nation Dues	100.00
Nebraska Dues	200.00
Nevada Dues	200.00
New Mexico Dues	200.00
North Dakota Dues	200.00
Oklahoma Dues	200.00
Oregon Dues	200.00
South Dakota Dues	200.00
Texas Dues	200.00
Utah Dues	200.00
Washington Dues	200.00
Wyoming Dues	200.00
TOTAL 2010 Dues	4,200.00
TOTAL WASHTO Dues	4,200.00
TOTAL INFLOWS	171,024.24
OUTFLOWS	
2010 Annual Meeting Supplement	13,719.88
Annual Meeting Seed Money	30,000.00
Bank Charge	
Annual Access Fee	275.00
TOTAL Bank Charge	275.00
Employee Memorial	
2010 Memorials	
Texas Employee Memorial	400.00

Cash Flow

10/1/2009 through 9/30/2010

10/26/2010

Category Description	10/1/2009- 9/30/2010
TOTAL 2010 Memorials	400.00
TOTAL Employee Memorial	400.00
Hewes Award	4,052.11
Misc.	72.08
Quality Award	
2009 Quality Awards	
South Dakota Quality Award	3,000.00
TOTAL 2009 Quality Awards	3,000.00
2010 Quality Award	
Hawaii Quality Award	3,000.00
Nebraska Quality Award	3,000.00
Nevada Quality Award	202.74
New Mexico Quality Award	3,000.00
North Dakota Quality Award	3,000.00
Oklahoma Quality Award	3,000.00
Oregon Quality Award	3,000.00
South Dakota Quality Award	3,000.00
Texas Quality Award	3,000.00
Utah Quality Award	2,990.00
Washington State Quality Award	3,000.00
Wyoming Quality Award	3,000.00
TOTAL 2010 Quality Award	33,192.74
TOTAL Quality Award	36,192.74
TOTAL OUTFLOWS	84,711.81
OVERALL TOTAL	86,312.43



**Western Association of State Highway
and Transportation Officials**

Texas Department of Transportation
125 E. 11th Street, Austin, Texas 78701
(512) 305-9502

August 4, 2010

PRESIDENT
Amadeo Saenz, Jr.
Texas

VICE PRESIDENT
Frances Ziegler
North Dakota

SECRETARY-TREASURER
Steven Simmons
Texas

PAST-PRESIDENT
Paul Hammond
Washington

MEMBER STATES

Alaska
Arizona
California
Colorado
Hawaii
Idaho
Montana
Nebraska
Nevada
New Mexico
North Dakota
Oklahoma
Oregon
South Dakota
Texas
Utah
Washington
Wyoming

ASSOCIATE MEMBERS

British Columbia
Manitoba
Saskatchewan
Navajo Nation

**US GOVERNMENT
MEMBERS**

Federal Hwy Admin
Forest Service
Bureau of Land Mgmt.

Department of the Treasury
Internal Revenue Service Center
Ogden, UT 84201-0027

To whom it may concern:

Attached is the 2008 Form 990-EZ for the Western Association of State Highway
Transportation Officials (WASHTO) for the tax year ending September 30, 2009.

WASHTO is made up 18 state transportation departments located in the western
half of the United States as well as several US government agencies. Associate
members include provinces of Canada and the Navajo Nation. The purpose of
WASHTO is to serve its member departments by:

- contributing to national policies on transportation issues that are responsive to members' needs;
- promoting a closer relationship between its members;
- advocating legislation that supports efficient and effective transportation systems, economic competitiveness and the environmental integrity of member states;
- providing a forum for exchanging ideas, exploring and adapting techniques, promoting quality and best practices for implementation;
- working with the United States Department of Transportation and other governmental agencies.

Each year WASHTO holds an annual meeting and elects a President and Vice President for the coming year. The President and Vice President are elected from the 18 State Highway Department's Chief Executive Officer (CEO). Up until 2008, the Secretary/Treasurer position was also moved from State to State following the WASHTO President (i.e. President of WASHTO is the Texas CEO and he/she appoints the Secretary/Treasurer). Another complicating fact was that WASHTO Presidents leave office without fulfilling their terms due to political changes in their states. This causes not only changes in leadership, but mid-year changes in Treasurer Duties.

In December 2008 and because of the difficulty in auditing/transferring bank account responsibility, the WASHTO Board of Directors voted to change the Constitution and have a semi permanent Treasurer. This Treasurer would be for four years. It was at this time that Texas volunteered to act as the WASHTO Treasurer as we had served as WASHTO Treasurer between 2004 and 2005 (and the last time that WASHTO filed with the IRS). During this time period, we have been actively getting our WASHTO account in order by having a consistent manager of the account, purchasing accounting software to provide more accurate and timely reports and initiating a complete audit of the account.



**Western Association of State Highway
and Transportation Officials**

Texas Department of Transportation
125 E. 11th Street, Austin, Texas 78701
(512) 305-9502

Department of the Treasury

August 4, 2010

Page 2

In performing this modernization, it was determined that no IRS filings had been completed since 2005. Because the previous States had not kept detail records or forwarded the records, we are unable to recreate the account to file the past IRS returns.

I hope you see that WASHTO is doing whatever is necessary to come into compliance with all federal reporting requirements.

We would respectfully request clarification as to whether we are exempt from filing. There is language in the instructions which speaks to exemption for "political organizations" that are a "caucus or association of state or local officials".

If we are required to file annually, we are requesting notification of which years' returns are delinquent. Also, **we are respectfully requesting that any penalties associated with delinquent filings be abated.** We are an all volunteer, not-for-profit organization that is attempting to serve its members. We believe that we have taken steps since becoming responsible for this account to insure that we are in the position to follow all reporting requirements.

Thank you for your consideration of these requests. Please call me with any questions at (512) 305-9502 or email me at steve.simmons@txdot.gov.

Sincerely,

Steven E. Simmons, P.E
Secretary/Treasurer

cc: Amadeo Saenz, Jr., WASHTO President



North Dakota Department of Transportation

Francis G. Ziegler, P.E.
Director

John Hoeven
Governor

RECEIVED

OCT 28 2010

OFFICE/EXECUTIVE DIRECTOR

October 26, 2010

Mr. Amadeo Saenz, Jr., P.E., President
Western Association of State Highway and Transportation Officials
Texas Department of Transportation
125 East 11th Street
Austin, TX 78701

Dear Mr. Saenz:

Subject: WASHTO Annual Meeting Status Report

A summary of WASHTO income and expenses from the 2010 Annual Meeting is enclosed. The North Dakota Department of Transportation appreciated the opportunity to host the Annual Meeting this past July.

The meeting was successful both technically as well as financially. The ending bank balance is \$170,282.35. We are currently assembling and packing the state flags as well as other items passed from host state to host state and will be shipping them to Oklahoma soon. When this is done, a check for the remaining balance will be forwarded to WASHTO.

Sincerely,

Francis G. Ziegler, P.E.
Director

02/Imm
Enclosure
c: Steve Simmons, WASHTO Treasurer

WASHTO OFFICERS AND COMMITTEE MEMBERSHIP 2010 - 2011

WASHTO OFFICERS

President

Amadeo Saenz, Jr., P.E., Texas

Vice President

Francis G. Ziegler, P.E., North Dakota

Secretary – Treasurer

Steven E. Simmons, P.E., Texas

BUSINESS COMMITTEES

Resolutions Committee

John F. Cox, Wyoming – Chair

John S. Halikowski, Arizona

Russell George, Colorado

Nominations Committee

Gary Ridley, P.E., Oklahoma - Chair

Paula J. Hammond, P.E. - Washington

John R. Njord, P.E., Utah

Audit Committee

Jan Brown, FHWA Texas – Chair

Susan Martinovich, P.E., Nevada

Darin Bergquist, South Dakota

WASHTO REPRESENTATIVES TO THE AASHTO EXECUTIVE COMMITTEE

Amadeo Saenz, Jr., P.E., Texas

Francis G. Ziegler, P.E., North Dakota

WASHTO 2010 - 2011 Standing Committee Representatives

Entity	Construction/Materials	Highway Transport	Maintenance
Alaska	Scott Leigh/Michael San Angelo	Dan Breedon	Mike Coffey
Arizona	Julio Alvarado/Jim Delton	Terry Conner	Lonnie Hendrix
California	Mark Leja/Amarjeet Benipal	James R. Anderson	Tony Tavares
Colorado	Jeff Wassenaar	Danny Wells	David Wieder
Hawaii	Blaine Kawamura/Casey Abe	Scott Haneberg	John Williams
Idaho	Fran Hood/Jeff Miles	David Metcalf	Steve Spoor
Montana	Kevin Christensen/Dwane Kailey	Jim Lynch/Dennis Hult	Jon Swartz/Dwane Kailey
Nebraska	Moe Jamshidi/Claude R. Oie	Ellis D. Tompkins	Craig Lind
Nevada	Reid Kaiser	Jeff Richter/Eric Glick	Bill Hoffman
New Mexico	Joe Garcia/Ernest Archuleta	Ernest Archuleta	Ernest Archuleta
North Dakota	Cal Gendreau/Ron Horner	Mike Kisse	Brad Darr
Oklahoma	George Raymond/Scott Seiter		Kevin Bloss
Oregon	Jeff Gower/Cole Mullis	Gregg Dal Ponte/Ed Scrivner	Lucinda Moore
South Dakota	Joe Feller/Jason Humprey	Ed Rodgers	Jason Humprey
Texas	Russel Lenz/Jeff Seiders	Carol Davis	Toribio Garza
Utah	Betty Purdie-Alvez/Scott Andrus	Adam Anderson	Richard Clarke
Washington		Jim Wright (Vice Chair)	Chris Christopher
Wyoming	F.M. "Rick" Harvey/Mark Eisenhart	Lorrie Sopko/John Beasley	Ken Shultz
FHWA	Bernie Kuta		Bill Forrester
Forest Service	Joe Kennedy/James Demby	Al Koschman	John Bell
Bureau of Land Management	Steve Jordan	Greg Bergum	Gary Stevens
British Columbia, Canada	Rodney Chapman/Ian Pilkington	Greg Gilks/Darrin Hamilton	Reg Fredrickson
Manitoba, Canada	Lance Vigfusson/Ray Van Cauwenberghe	Greg Catteeuw	Lance Vigfusson
Saskatchewan, Canada	Richard Flaman/Bill Pacholka	Ted Stobbs	Al Widger

Steve Simmons - Fw: Regional Rep Request for New AASHTO Finance Subcommittees

From: Amadeo Saenz
To: Steve Simmons
Date: 10/25/2010 3:51 PM
Subject: Fw: Regional Rep Request for New AASHTO Finance Subcommittees
Attachments: Regional Rep Request for New AASHTO Finance Subcommittees

From:
 Betty Conners, Maryland Department of Transportation
 Chair, AASHTO Subcommittee on Fiscal Management and Accounting

Michael Bridges, Louisiana Department of Transportation and Development
 Chair, AASHTO Subcommittee on Transportation Finance Policy

To:
 Gabe Klein, District Department of Transportation; NASTO President
 Mike Hancock, Kentucky Transportation Cabinet; SASHTO President
 Jolene Molitoris, Ohio Department of Transportation; MAASHTO President
 Amadeo Saenz, Texas Department of Transportation; WASHTO President

Dear AASHTO Regional Presidents:

We are writing to let you know that AASHTO has recently established two new Subcommittees under the Standing Committee on Finance and Administration (SCOFA): the **Subcommittee on Fiscal Management and Accounting chaired by Betty Conners of Maryland**, and the **Subcommittee on Transportation Finance Policy, chaired by Michael Bridges of Louisiana**.

As part of the subcommittee formation process, we would like to complete Executive Team membership for each of these subcommittees by asking for your help in nominating regional representatives. Each subcommittee is seeking two regional reps, and currently, only one of the SASHTO positions has been filled (in the Subcommittee on Transportation Finance Policy by Scott Bennett of Arkansas).

To help identify the appropriate candidates for Executive Team membership, below are the Subcommittee charges and current roster of members to the full Subcommittee:

Subcommittee on Fiscal Management and Accounting

Subcommittee Roster at <http://finance.transportation.org/?siteid=102&pageid=3132>

The Subcommittee shall identify and analyze financial management practices; uniform accounting classifications and related systems and procedures; budgetary and fiscal controls; cash management; third party contract administration and the administration of federal financial policies. The Subcommittee shall also advise the Standing Committee on Finance and Administration on matters of fiscal management and accounting for their communication with AASHTO Board of Directors. Each Member Department shall be entitled to membership thereon.

Subcommittee on Transportation Finance Policy

Subcommittee Roster at <http://finance.transportation.org/?siteid=103&pageid=3135>

The Subcommittee shall investigate, study, debate, discuss and disseminate information related to state and federal transportation finance policy issues; advise the Standing Committee on Finance and Administration on

matters of transportation finance policy issues for their communication with AASHTO Board of Directors; and work to create, provide and utilize a cohesive, national network of transportation financial experts for use by AASHTO and member departments. Each Member Department shall be entitled to membership thereon.

If you can help disseminate this request to your respective state DOT membership, it would be very much appreciated. If you or any of your member departments have any questions, you can contact Joung Lee of AASHTO staff at 202-624-5818 or jlee@aaashto.org.

Thanks,

Betty Conners, Maryland

Michael Bridges, Louisiana

JOUNG H. LEE

Associate Director for Finance & Business Development - AASHTO
Deputy Director - AASHTO Center for Excellence in Project Finance
Phone: 202.624.5818 | Fax: 202.624.5469 | Mobile: 202.642.2270
Web: www.transportation.org | www.transportation-finance.org